

2950 Broadway Street, Houston, TX 77017

Campus Improvement Plan 2022-2023

Si usted desea discutir the Plan de Mejoramiento, no dude en comunicarse con el personal de la escuela.



MISSION

PSTEM Academy's mission is to develop strong and powerful students through an academic pipeline focused on creating a college and career ready culture. We ensure a culturally relevant environment with a focus on Science Technology Engineering and Math (STEM) academics, health and social services, and youth and human services to create stronger families and healthier communities.

VISION

PSTEM Academy will be an exemplary campus of excellence using community-based education and graduating college and career ready , civic-oriented leaders.

DESCRIPTION

Introduction

PSTEM Academy (PreK3-5th) opened its doors in 1996 and serves 505 students in grades PK-3 through 5th. The student population is .3% African American, 98.9% Hispanic, .9% White, .2% American Indian, 3.9% Asian, .2% Pacific Islander, .3% Two Or more Races. During the spring 2022, RYSS underwent a significant organizational transformation at the District, and campus levels. After extensive conversations and interviews, the RYSS stakeholders agreed on four priorities for the next five year. The RYSS Priorities include:

Sound Infrastructure and Planning: Build, codify, and implement processes and systems to improve organizational effectiveness and successfully manage growth.

Strong Teams: Recruit, develop, and retain top talent to create thriving school-based and central office teams.

Excellent Instruction: Adopt and strengthen implementation of high-quality curricula.

Thriving Students: Consistently build and maintain a safe, joyful, engaging, and inclusive student culture.

Demographics

• 2019-2020 TAPR report: 98.9% of students are Hispanic, .8% White and .3% African American. 99.7% of students at PSTEM Academy are identified as Economically Disadvantaged, 72% are English Language Learners, 6.5% are receiving special education services and 72.2% are academically at-risk. Lack of access to basic needs along with limited experiences and parents limited educational background impacts students ability to be on par with peers not experiencing the same challenges.

Student Achievement

• Significant learning gaps in students exist due to COVD19 shut downs and virtual learning. A concerted effort to provide tutoring, Saturday school, and small group instruction was made in the 2021-2022 school year. Teachers received increased professional development with a focus on small group instruction. PSTEM Academy recieved an "A" rating and 5 distinctions in Math, Science, Closing the Gaps, Academic Growth, and Post Secondary Readiness. PSTEM Academy strives to meet the academic and socio-emotional needs of students who present with many challenges in addition to COVID19 loss of learning. All content areas- reading, math, science, writing, ESL and bilingual best practices/instruction will continue to benefit from targeted intervention and support built into the master schedule. In addition, tutorials and academic camps will begin September 19, 2022.

School Culture and Climate

• At the beginning of 2022-2023 school year, PSTEM Academy opened additional early childhood classroms to accommodate and support our school community. PSTEM faculty consists of five Pre-K Teachers, three Kinder Teachers, three 1st grade, three 2nd grade, three 3rd grade, three 4th grade, three 5th grade, and three ancillary rotations. The campus lost 2 teachers, and retained all other teachers. In addition to the new postions added, the campus has 27 teachers. The Principal and Dean have remained as leaders of an "A" rated campus. Acquisition and retention of Highly Qualified and Certified teachers (in critical shortage areas of Bilingual and ESL) is a challenge for PSTEM Academy. Through campus-wide initiatives focused on creating a culture of excellence, PSTEM Academy will address needs and strengthen campus culture.

Staff Quality, Recruitment and Retention

- For the 2022-2023 school year, PSTEM has: 27 teacher positions, 6/27 are certified teachers. 21/27 are non-certified teachers. 2/27 are first year teachers.
- A focus on recruitment of certified teachers and developing partnerships with university educational programs needs to be implemented.

Curriculum, Instruction and Assessment

Primary teachers in alternative certification programs have not had the benefit of educational theory, background in best practices to support
EL students and lack background in specific content/s, delivery of instruction and in supporting a student centered classroom environment. Due
to teacher's lack of a background in educational theory or a background in another field of study, teachers would benefit from receiving
additional instructional support in order to increase student learning.

Family and Community Engagement

• PSTEM strives to develop our parents as partners in their children's education. We will continue to share and inform parents on not only what their students are learning but also how they can also support their students and continue to learn with them at home. Monthly meetings with the Principal are held in order to share all online learning opportunities for students, school events that showcase specific content areas for parents to experience what students are learning in our classrooms and to reinforce that our parents' participation in their students' education is paramount and very much needed.

School Context and Organization

 Principal and assistant principal are the instructional leaders and their primary focus is to build teacher capacity that increases student achievement.

 PSTEM has new leadership that is committed to evaluating current systems in order to ensure effectiveness that supports student achievement.

Technology

- In order to support our students with access to technology, laptops and chrome books have been deployed to students needing academic support.
- PSTEM will focus on supplementing more units of technology for our students in order to replace lost/stolen technology from the 2020-2021 school year.

Special Populations

• Historically, the special education student group and the students identified as English language learners lag behind in all academic performance areas. The greatest gap in performance is in reading and writing. Additional personnel is needed to provide support for students in special populations and in RTI levels 2 and 3.

SPECIAL PROGRAMS

PSTEM Academy offers an enrichment period of STEM to all K-5th grade students. We are proud to partner with Project Lead The Way, a leader in STEM Curriculum. Our campus STEM program forms the foundation for the STEM Pathway to our secondary middle/high school campus.

ADMINISTRATORS

Diana Chavez - Principal

Ellie Garza - Dean of Early Education

Georgina Glatz - Special Education Chairperson

Yanelly Meza - Interventionist

Margarita Belmares - Counselor

Amanda Sanchez - Science Content Lead Teacher

Scharon Sambolin - Math Content Lead Teacher

Karla Moreno - ELAR Content Lead Teacher

	PLANNING COMMITTEE				
_					
MEMBER	TITLE	Role			
Yanelly Meza	2nd Grade Teacher	Teacher			
Joseline Echegoyen	4th Grade Teacher	Teacher			
Scharon Sambolin	3rd Grade Teacher	Teacher			
Maria Perez	5th Grade Teacher	Teacher			
Nidia Hernandez	Instructional Aide	Instructional Aide			
Monica Torres	Parent	Parent			
Kassandra Nava	Community Member	Community Member			
Theresa Garcia	Business Member	Business Representative			
_	ONA PROOFESS				
	CNA PROCESS				

To create the Primary Comprehensive Needs Assessment the following data were used: 2022 STAAR Scores (Reading, Math, Science, Writing) 21-22 Renaissance 360 BOY Assessment, Benchmarks, 20-21 TELPAS Levels, TPRI/Tejas Lee, and Informal internal data.

Comprehensive Needs Assessment

Curriculum, Instruction and Assessment

Strengths

- 1 Campus assessments which are created by teachers are reviewed by the principal and consultants to ensure they are aligned to the STAAR assessment.
- 2 Reading teachers have access to and implement My View Basal and Guided Reading. Math teachers implement Eureka Math and Imagine Learning lessons. Science teachers use STEMSCOPES.
- 3 Principal provides teachers with instructional resources and supplies.
- 4 Teachers have designated content choaches that assist them with pedagogy, daily schedules, lesson delivery, assessment and resources.
- 5 Administration has created daily schedules for teachers in all grade levels that support the required minutes of content delivery.
- 6 Assessment: Teachers assess students after every unit. Once they have finished teaching the student expectations and TEKS.
- 7 Assessment: Teachers give two benchmarks during the school year. These benchmarks are STAAR like assessments.
- 8 Assessment: All teachers issue an exit ticket at the end of their lesson to check for student mastery of content
- 9 Assessment: Teachers track student progress by using Data Walls in their classroom and DMAC.
- Assessment: Principal has a digital data wall on the campus shared drive. A posted tracker by objective and student progress is located in the PLC room. Students are tracked for all areas: Does Not Meet, Approaches, Meets, Masters and in 4th and 5th grade for progress measure.

Needs

- 1 Teachers need support to secure vertical alignment and content alignment across all grade levels.
- 2 Teachers need ongoing professional development to gain proficient background in delivery of effective lessons, implementation of effective center activities, and design of rigorous and effective assessments.
- 3 Teachers need ongoing professional development to understand TEKS, academic vocabulary, strategies, and student misconceptions.
- 4 Teachers need professional development and coaching to support differentiated instructional practices for emergent bilingual, special education, and gift and talented students.

Summary

Primary teachers in alternative certification programs have not had the benefit of educational theory, background in best practices to support EL students and lack background in specific content/s, delivery of instruction and in supporting a student centered classroom environment. Due to teacher's lack of a background in educational theory or a background in another field of study, teachers would benefit from receiving additional instructional support in order to increase student learning.

Data

Campus-Based Assessments
District-Based Assessments
STAAR / EOC Results
Classroom Walkthrough Data

Demographics

Strengths

1 PSTEM Academy benefits from being part of the Tejano Center for Community Concerns whose goal is to meet the needs of its students, parents and community members through a variety of social programs that address social and emotional health, food insecurity, trauma, and economic hardships with housing and utilities.

2 PSTEM Academy students benefit from a wide range of school and community activities/events that celebrate cultural experiences. Community partnerships with families and businesses make these events possible.

Needs

- 2 According to the 2019-2020 TAPR report: 99.7% of students at PSTEM Academy are identified as Economically Disadvantaged and 72.2% are academically at-risk. Lack of access to basic needs along with limited experiences and parents limited educational background impacts students ability to be on par with peers not experiencing the same challenges.
- 3 72% of students at PSTEM Academy are identified as English Learners as reported in the 2019-2020 TAPR Report. Student's lack of English proficiency directly impacts student's reading proficiency. The process of learning to read in a second language can be particularly challenging for English learners.

Summary

2019-2020 TAPR report: 98.9% of students are Hispanic, .8% White and .3% African American. 99.7% of students at PSTEM Academy are identified as Economically Disadvantaged, 72% are English Language Learners, 6.5% are receiving special education services and 72.2% are academically at-risk. Lack of access to basic needs along with limited experiences and parents limited educational background impacts students ability to be on par with peers not experiencing the same challenges.

Data

Student Demographics TAPR

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Family and Community Engagement

Strengths

- 1 Principal holds monthly Coffee with the Principal meetings with parents to share information on student upcoming learning, district events and share information on how to support their students at home to support a home to school connection.
- 2 Principal delivers monthly callout to parents to keep in touch with parents and advise parents of important school and community events.
- 3 Family engagement activities include National Night Out, Fall Carnival, Holiday Program, Literacy on the Lawn Events, Academic Nights, STAAR parent nights and field day activities.

Needs

- 1 PSTEM needs to focus on increasing parent attendance at school meetings and events in order to secure that parents are cognizant of what their students are learning, how their students are progressing academically and how parents can support the school in making learning a priority in their home for their child.
- 2 Students and parents need additional instruction on the signs of bullying, sexual abuse, and other violence scenarios.
- 3 More Parental outreach and education is needed. Parents lack understanding of resources available to help their children academically.

Summary

PSTEM strives to develop our parents as partners in their children's education. We will continue to share and inform parents on not only what their students are learning but also how they can also support their students and continue to learn with them at home. Monthly meetings with the Principal are held in order to share all online learning opportunities for students, school events that showcase specific content areas for parents to experience what students are learning in our classrooms and to reinforce that our parents' participation in their students' education is paramount and very much needed.

Data

Program Evaluations
Campus-Based Assessments

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School Context and Organization

Strengths

1 School is led by principal who is the instructional leader supporting all stakeholders toward the goal of student achievement. The principal manages and aligns campus resources, budgets, and staffing to create a school system with processes, procedures, and accountability for all. The principal facilitates the creation a vision and mission for the campus to create a culture of success.

2 The school has an assistant principal who provides instructional support to all teachers. The assistant principal also supports Blended Learning grant and manages STEM implementation for the campus. The assistant principal supports the implementation of the campus vision and mission.

Needs

- 1 Processes and procedures need to be created, reviewed, and/or streamlined in order to support instructional practices, use budgeting resources effectively, and continue long-term expansion opportunities
- 2 Principal and Dean are collaborating on combining SE STEM and PSTEM campuses and increasing enrollments through expansion opportunities.

Summary

Principal and assistant principal are the instructional leaders and their primary focus is to build teacher capacity that increases student achievement. PSTEM has new leadership that is committed to evaluating current systems in order to ensure effectiveness that supports student achievement.

Data

Staff Demographics Budgets

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School Culture and Climate

Strengths

1 Administration secures that all teachers are supported inside and outside the classroom, teacher instructional needs are met, and that teacher's are valued as members of the PSTEM Academy learning community.

- 2 Teachers are implementing systems, routines and procedures that will norm their classrooms with best practices in order to support students. Campus wide writing boards, Guided Reading in ELAR classrooms, SLANT and 4S lines are standard curriculum and behavioral expectations.
- 3 Teachers receive constructive feedback following informal/formal walk-throughs and observations which supports them in adjusting their instructional practices to better support students.
- 4 Teachers engage in monthly activities to support them in building relationships with their grade level teams, their colleagues and their administration.

Needs

- 1 Under the direction of new administration, increasing effective communication with all stakeholders is needed to establish new procedures and policies that contribute to effective school management.
- 2 A lack of certified teachers and an increase in alternative certified teachers creates a need to build teacher capacity.
- 4 Teachers are needing to successfully complete their certification requirements.
- 5 Teachers indicated that there is a need to build on positive growth and address areas of concern or stagnation during PLCs.
- 6 Parents/guardians, students, and teachers need proactive information to understand the importance of daily attendance.
- 7 Parents and guardians need proactive information to understand the district and campus safety policies and procedures through the ILOVEYOUGUYS foundation.
- 8 A counselor is needed to address the various behaviorial, emotional and mental needs of students.
- A collaboration between campus nurse and Physical Education should focus on healthy living and address proper nutrition and exercise.

Summary

At the beginning of 2022-2023 school year, PSTEM Academy opened additional early childhood classroms to accommodate and support our school community. PSTEM faculty consists of five Pre-K Teachers, three Kinder Teachers, three 1st grade, three 2nd grade, three 3rd grade, three 4th grade, three 5th grade, and three ancillary rotations. The campus lost 2 teachers, and retained all other teachers. In addition to the new postions added, the campus has 27 teachers. The Principal and Dean have remained as leaders of an "A" rated campus. Acquisition and retention of Highly Qualified and Certified teachers (in critical shortage areas of Bilingual and ESL) is a challenge for PSTEM Academy. Through campus-wide initiatives focused on creating a culture of excellence, PSTEM Academy will address needs and strengthen campus culture.

Data

Program Evaluations

District-Based Assessments

Special Populations

Strengths

- 2 Principal and/or Assistant Principal attends ARD meetings to be informed and make knowledgeable decisions about student education.
- 3 Principal meets monthly with Special Education Team to address student progress, compliance issues, and news from TEA.
- 4 A block of ELAR was built into the Master schedule to support 2nd and 3rd grade bilingual students acquire vocabulary and language development through guided reading.
- 5 PSTEM will be sending 2 teachers and an administrator to Dyslexia training to have additional support of students with dyslexia.

Needs

- 1 Special Education, EL, RTI, Emergent Bilingual students and general education students have significant COVID learning gaps and need intensive remediation.
- 2 A target intervention system is needed to targt ELL students slowly increasing or staying stagnant in English proficiency level as evidenced by TELPAS scores.
- 3 The is a significant need to hire certified personnel with pedagogy in addressing specific learning difficulties to work with students in achieving academic growth.

Summary

Historically, the special education student group and the students identified as English language learners lag behind in all academic performance areas. The greatest gap in performance is in reading and writing. Additional personnel is needed to provide support for students in special populations and in RTI levels 2 and 3.

Data

TAPR

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Staff Quality, Recruitment and Retention

Strengths

- 1 Staff is accommodating and professional in meeting the needs of students and parents.
- 2 School and staff both secure and support open communication with parents and all stakeholders.
- 3 Principal meets with teachers weekly during PLC's to secure that all teachers and students needs are being met with instruction and resources.
- 4 The SDMC committee (administrator, teachers, parents, community) meets quarterly to review the SIP goals and objectives to secure that we are meeting the needs of our students and school community.

Needs

- 1 PSTEM needs to attract and hire teachers that are degreed and hold a valid teaching certification.
- 2 AT PSTEM Academy teachers need to increase their pedagogy in instructional best practices throughout the school year.
- 3 Alternative certification teachers at PSTEM Academy require additional support in classroom management and classroom environment.
- 4 Name recognition of PSTEM Academy is limited and partnership to recruit student teachers need to be developed.

Summary

For the 2022-2023 school year, PSTEM has: 27 teacher positions, 6/27 are certified teachers. 21/27 are non-certified teachers. 2/27 are first year teachers. A focus on recruitment of certified teachers and developing partnerships with university educational programs needs to be implemented.

Data

Staff Demographics
STAAR / EOC Results

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Student Achievement

Strengths

1 Resources and materials have been provided for instructional purposes. Teachers are engaged in ongoing professional learning (Reading Academy, Blended Learning Cohort, Math Cohort, Teaching Strategies, individualized and team support from consultants to develop their capacity in delivery of proficient instruction to support our students in their academic achievement.

- 2 Teachers are provided and supported with curriculum guides, scope and sequence, pacing calendars, lesson plan support. Teachers are supported by content leads and consultants (Trainer of Trainer model) who instruct and build teacher capacity in navigating their planning documents, lesson activities, lesson cycle, Do Now to Exit Ticket and in developing their assessments.
- 3 Teachers are supported in developing content pacing calendars using the Lead4Ward Blue print. Teachers are modeled how to use resources: Lead4Ward, STEMScopes, Apps, Choice Boards, in order to support and implement in their classrooms and increase student engagement and academic growth.
- 4 Teachers meet weekly in PLC's and content support training to develop their understanding of best practices, instructional strategies and activities to support their students learning goals.
- 5 Teachers have pre-planning Saturday PD prior to the start of each six weeks. A focus on unit goals, assessments, strategies, and delivery is provided through content consultants.
- 6 Reading teachers received support in implementing Guided Reading to meet students at their instructional level in small groupings. Campus PD half-days and additional Saturday trainings were provided.

Needs

- 1 Teachers need continued training in supporting students with direct instruction of reading strategies to develop students' comprehension and reading fluency. A campus wide vertical system of strategies should be developed to provide consistency in instruction and build on foundational knowledge.
- 2 Teachers need continued training in delivering direct instruction using Eureka Math curriculum on mathematical operations, computation skills and problem solving and incorporating Blended Learning into their instructional block.
- 3 Teachers need training on how to deliver instruction and support their students with the writing process and on how to successfully implement Let's Go Now curriculum and additional resources for the writing process.
- 4 Teachers need training in delivery of Science instruction to support students. Students need more hands on experience in conducting experiments in the science and STEM classrooms. Implementation of PLTW curriculum in the STEM classroom through PLTW training is needed.
- 5 More than 50% of teachers at Primary are non-certified teachers. Teachers are required to successfully complete a certification program and obtain required certification in order to continue to teach at Primary.
- 6 Students require test taking skills in order to acquire strategies to navigate standardized assessments.
- 7 Teachers need training on how to deliver bilingual instruction and support their students. Teachers also need to know how to build bilingual student's English through ESL strategies.

Summary

Significant learning gaps in students exist due to COVD19 shut downs and virtual learning. A concerted effort to provide tutoring, Saturday school, and small group instruction was made in the 2021-2022 school year. Teachers received increased professional development with a focus on small group instruction. PSTEM Academy recieved an "A" rating and 5 distinctions in Math, Science, Closing the Gaps, Academic Growth, and Post Secondary Readiness. PSTEM Academy strives to meet the academic and socio-emotional needs of students who present with many challenges in addition to COVID19 loss of learning. All content areas- reading, math, science, writing, ESL and bilingual best practices/instruction will continue to benefit from targeted intervention and support built into the master schedule. In addition, tutorials and academic camps will begin September 19, 2022.

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Data

TAPR

Student Achievement Data

Campus-Based Assessments

District-Based Assessments

Response to Intervention tracking

Curriculum-Based Assessments

Formative Assessments

STAAR / EOC Results

Technology

Strengths

- 2 All teachers have a laptop checked out to them.
- 3 The school has 1-1 computing with laptops available for every student.
- 5 Teachers have access to DMAC- program that serves many purposes. Teachers use DMAC to create assessments and to identify the student expectations that need to be addressed.
- 6 COVID quarantined 3rd, 4th, and 5th grades will be able to check-out laptops to support them in accessing learning online.

Needs

- 1 Students need daily access to technology to engage with virtual instruction, access online programs that target and support their areas of need.
- 2 Students need additional technology units in their classrooms to access.
- 3 Students need to access technology at home in order to extend their learning outside the classroom.

Summary

In order to support our students with access to technology, laptops and chrome books have been deployed to students needing academic support.

PSTEM will focus on supplementing more units of technology for our students in order to replace lost/stolen technology from the 2020-2021 school year.

Data

Program Evaluations
Classroom Walkthrough Data

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PRIORITY NEEDS

B: Student Achievement

- Need a better enhanced and rigorous K-5 TEKS curriculum aligned both vertically and horizontally, with protocols that allow for fidelity to the curriculum to be monitored.
- B2 Teachers need continued training in delivering direct instruction using Eureka Math curriculum on mathematical operations, computation skills and problem solving and incorporating Blended Learning into their instructional block.
- B3 Teachers need training on how to deliver instruction and support their students with the writing process and on how to successfully implement Let's Go Now curriculum and additional resources for the writing process.
- B4 Teachers need training in delivery of Science instruction to support students. Students need more hands on experience in conducting experiments in the science and STEM classrooms. Implementation of PLTW curriculum in the STEM classroom through PLTW training is needed.
- More than 50% of teachers at Primary are non-certified teachers. Teachers are required to successfully complete a certification program and obtain required certification in order to continue to teach at Primary.
- B7 Teachers need training on how to deliver bilingual instruction and support their students. Teachers also need to know how to build bilingual student's English through ESL strategies.

C: School Culture and Climate

- Under the direction of new administration, increasing effective communication with all stakeholders is needed to establish new procedures and policies that contribute to effective school management.
- C6 Parents/guardians, students, and teachers need proactive information to understand the importance of daily attendance.
- C7 class="MsoNormal">Parents and guardians need proactive information to understand the district and campus safety
 policies and procedures through the ILOVEYOUGUYS foundation.
- C8 A counselor is needed to address the various behaviorial, emotional and mental needs of students.

D: Staff Quality, Recruitment and Retention

- D1 PSTEM needs to attract and hire teachers that are degreed and hold a valid teaching certification.
- D2 AT PSTEM Academy teachers need to increase their pedagogy in instructional best practices throughout the school year.

E: Curriculum, Instruction and Assessment

E1 Teachers need support to secure vertical alignment and content alignment across all grade levels.

E2 Teachers need ongoing professional development to gain proficient background in delivery of effective lessons, implementation of effective center activities, and design of rigorous and effective assessments.

E3 Teachers need ongoing professional development to understand TEKS, academic vocabulary, strategies, and student misconceptions.

F: Family and Community Engagement

- PSTEM needs to focus on increasing parent attendance at school meetings and events in order to secure that parents are cognizant of what their students are learning, how their students are progressing academically and how parents can support the school in making learning a priority in their home for their child.
- F2 Students and parents need additional instruction on the signs of bullying, sexual abuse, and other violence scenarios.
- F3 More Parental outreach and education is needed. Parents lack understanding of resources available to help their children academically.

G: School Context and Organization

- Processes and procedures need to be created, reviewed, and/or streamlined in order to support instructional practices, use budgeting resources effectively, and continue long-term expansion opportunities
- Principal and Dean are collaborating on combining SE STEM and PSTEM campuses and increasing enrollments through expansion opportunities.

H: Technology

H2 Students need additional technology units in their classrooms to access.

I : Special Populations

- Special Education, EL, RTI, Emergent Bilingual students and general education students have significant COVID learning gaps and need intensive remediation.
- A target intervention system is needed to targt ELL students slowly increasing or staying stagnant in English proficiency level as evidenced by TELPAS scores.
- The is a significant need to hire certified personnel with pedagogy in addressing specific learning difficulties to work with students in achieving academic growth.

Actions

Goal #1: Sound Infrastructure and Planning: Build, codify, and implement processes and systems to improve organizational effectiveness and successfully manage growth.

Objective #1: PSTEM Academy will use CIP to effectively budget and manage daily operations.

1	Action: Principal will meet with district COO and CAO to review budgets, create a long-term vision of expenditures, and plan for campus expansion.	Person(s) Res Brenda Rangel George Flores		Resources: Budgets;
	Evidence of Implementation: Expenditures are aligned to campus needs.	Ongoing Evalu	nation Method: Monthly budget	Final Evaluation Method: Campus funds are used to support student academic achievement.
	Timeline: 6/27/2022 - 7/7/2023 (On-going)		Needs: G1; G2; [Title I Components CNA, CIP]	

Goal #1: Sound Infrastructure and Planning: Build, codify, and implement processes and systems to improve organizational effectiveness and successfully manage growth.

Objective #2: PSTEM academy will merge with SE STEM in order to pool resources, create long term academic vision, and prepare for expansion opportunities.

1	Action: Allow students to wear college/university T-shirts on Fridays to promote higher education awareness.	Person(s) Responsible: Principal; Teachers		Resources: Parent letters promoting University Fridays.;	
	Evidence of Implementation: Teachers and students will wear University/College t-shirts on Fridays	discussions regarding awareness of higher		Final Evaluation Method: Improved STAAR Scores in Reading, Math, Writing, and Science as compared to the previous year scores.	
	Timeline: 10/1/2022 - 6/30/2023 (Weekly)		Needs: J1; J2; [Title I Components CN/	A, CIP, Annual Evaluation]	
2	Action: Display college flags around campus, and in common areas on the campus.	Person(s) Res Teachers	ponsible: ADM	Resources: College Flags; College Banners; Staples; Stick on material; Title I, Part A Funds \$5,000.00	
	Evidence of Implementation: College flags and pennants posted around the campus.	Ongoing Evaluation Method: Students will be able to identify the location of the college flags and even name the Universities and Colleges.		Final Evaluation Method: Improved STAAR Scores in Reading, Math, Writing, and Science as compared to the previous year scores.	
	Timeline: 10/1/2022 - 6/1/2023 (On-going)		Needs: J1; J2; [Title I Components CN/	ts CNA, CIP, Annual Evaluation]	
3	Action: Kinder, 1st, 2nd, 3rd teachers will support students with activities that build student's writing background by implementing a daily "morning message". Kinder, 1st, 2nd, 3rd – will open ELAR/SLAR instruction with a "morning message". The morning message integrates reading, writing, and word study into the daily lesson. The message is planned before the lesson to integrate the ELAR/SLAR TEKS that will be taught that day. The morning message supports introduction and reinforcement of reading, writing, and spelling standards and is a component of balanced literacy.	Person(s) Responsible: ADM, Kinder, 1st, 2nd, 3rd teachers, Consultant, Content Lead ELAR		Resources: No resources are required.;	
	Evidence of Implementation: Informal/formal walkthroughs, observations, student work, implementing the Explicit Instruction Rubric.	walkthroughs, of implementing the	nation Method: Informal/formal observations, student work, ne Explicit Instruction Rubric to be feedback to teachers.	Final Evaluation Method: REN BOY-REN EOY Student assessment data, student 2021 STAAR Writing scores, 2021 TELPAS scores	
	Timeline: 8/12/2022 - 5/31/2023 (Daily)		Needs: B1; J1; J2; [Title I Components CNA, CIP, Annual Evaluation]		

Goal #2: Strong Teams: Recruit, develop, and retain top talent to create thriving school-based and central office teams.

Objective #2: The overall average beginning teacher TTESS rating for Domain 1. 2 (Data & Assessment) and Domain 2.2 (Content Knowledge & Expertise) will be at least a 3.0 as evidenced by the final TTESS ratings in DMAC.

Action: Teachers will deliver explicit systematic reading instruction that includes: Guided Reading, review of previous learning, identifying objective, activating background knowledge, modeling think aloud, providing examples and non-examples, maximizes student engagement, pacing of lesson, checking for understanding, delivering feedback to students, reteaching, intervention, ongoing assessment of reading progress.		oonsible: ADM, all teachers, Itant	Resources: Resources previously allocated. No new resources required.;
Evidence of Implementation: Informal/formal walkthroughs, observations, student work, student reading data,classroom realia, Guided Reading documentation.	walkthroughs, of Explicit Instru	nation Method: Informal/formal observations, with implementation uction Tool and providing back to teachers.	Final Evaluation Method: Student assessments, 2022 STAAR, student progress from REN BOY to REN EOY, EOY running records indicating student progress.
Timeline: 9/1/2022 - 5/31/2023 (Weekly)		Needs: B1; B3; D2; E2; [Title I Components CIP]	

Goal #2: Strong Teams: Recruit, develop, and retain top talent to create thriving school-based and central office teams.

Objective #3: In 2022-2023, 80% of 1st grade to 5th grade special education students receiving pull-out and inclusion support in Reading/ELA/Math will show one year's growth in their IEP objectives from the beginning of the year to the end as indicated by their REN 360, TX KEA and EOY assessments.

1	Action: Identified students will receive their daily service minutes to support them in their academic achievement. Special education teachers providing special education services and support will have their daily schedule sheltered and protected to secure all instructional minutes are delivered to students. A designated ARD facilitator will cover all ARDs allowing special education teachers to focus on supporting students daily. Students will benefit from uninterrupted delivery of their daily instruction.	Person(s) Res teachers, ARD	ponsible: Special Education facilitator.	Resources: Special education teacher's schedule, student's schedule, ARD facilitator schedule;
	Evidence of Implementation: Lesson plans, ARD schedule, delivered service minutes		uation Method: Review of upport of special education	Final Evaluation Method: EOY student growth and achievement as indicated by their REN 360, TX KEA and EOY assessments
	Timeline: 8/15/2022 - 6/2/2023 (Daily)		Needs: B1; I1; [Title I Components CNA, CIP, Annual Evaluation]	
3	Action: Identified teachers will be supported with ongoing professional development in their content and on how to support fellow teachers with specific content (Math, Science, Reading, Writing) in a Trainer of Trainers model by consultant Charisse Lyman. Identified teachers will be observed by the consultant for evidence of transfer and application of their learning on their campus to support their fellow teachers. Consultant will deliver feedback to identified teachers on their application of their learning on supporting and leading teachers and on implementation and teaching of evidence-based practices for their fellow teachers.	Teachers Consultant	ponsible: ADM hers/Content Leads	Resources: Contracted Services Miscellaneous Operating Costs;
	Evidence of Implementation: Scheduled planning sessions with content leads, scheduled PD with grade level teachers, scheduled feedback to teachers on their progress.	walkthroughs, o	uation Method: Informal/formal observations. Documented teacher ollowed by feedback to teachers.	Final Evaluation Method: STAAR Math 2022 STAAR Reading 2022 STAAR Science 2022 REN Reading/Math EOY
	Timeline: 9/1/2022 - 6/30/2023 (Daily)		Needs: B1; B2; B3; B4; B5; [Title I Components CIP]	

Goal #2: Strong Teams: Recruit, develop, and retain top talent to create thriving school-based and central office teams.

Objective #4: PSTEM Academy will partner with recruitment partner, Olga Aleman, to attend recruitment events.

Action: Attend job recruitment Fairs.	Person(s) Responsible: Diana Chavez Ellie Garza Yannelly Meza		Resources: Event dates Campus promotional items; Local Funds \$500.00
Evidence of Implementation: Successful interviews and hiring of prospective candidates.	Ongoing Evaluation Method: Attendance		Final Evaluation Method: Fully staffed campus.
Timeline: 6/13/2022 - 6/30/2023 (As Needed)		Needs: D1; [Title I Components CNA, CIP]	

Goal #2: Strong Teams: Recruit, develop, and retain top talent to create thriving school-based and central office teams.

Objective #6: PSTEM academy will maintain coaching opportunities, through district directors, managers, and consultants, in which teachers are supported on best practices and provided resources to successfully implement in the classroom.

1	Action: A variety of professional development opportunities in ELAR, math, STEM, EB strategies, GT, discipline will be provided.	Person(s) Responsible: Diana Chavez Ellie Garza Yannelly Meza Content Leads Consultants District Directors/Managers Ongoing Evaluation Method: TTESS		Resources: Registration fees Travel costs Training Materials; Local Funds \$1,500.00; Title I, Part A Funds \$1,500.00; Title II, Part A Funds \$1,500.00; Title III, Part A Funds \$1,500.00; ESSER II \$1,500.00; ESSER III \$1,500.00	
	Evidence of Implementation: Lesson plans, presentations, PLC			Final Evaluation Method: TTESS, assessment data	
	Timeline: 7/26/2022 - 7/26/2022 (On-going)		Needs: B1; B2; B3; B4; [Title I Compo	34; [Title I Components Annual Evaluation]	
1	Action: Professional development opportunities will be provided in content areas and EB strategies.	Person(s) Responsible: Diana Chavez Ellie Garza Denise Martinez Carlos Banda Charisse Lyman Jen Mascheck Gladys Lopez		Resources: PD calendar State and district assessments Consultants; ESSER II \$50,000.00	
	Evidence of Implementation: Assessment data	Ongoing Evalu	uation Method: Lesson plans	Final Evaluation Method: TEA rating	
	Timeline: 8/1/2022 - 6/30/2023 (On-going)	Needs: B7; [Title I Components Annual I		al Evaluation	

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Goal #2: Strong Teams: Recruit, develop, and retain top talent to create thriving school-based and central office teams.

Objective #8: PSTEM has identified all new 1st, 2nd, and 3rd grade teachers as participants in HB3 Reading Academy ongoing self-paced professional learning to enhance teacher's background and foundation in delivery of reading instruction, build teacher capacity and improve instructional support for our students.

1	Action: The goal of the Reading Academy online, self-paced learning is to equip teachers with the knowledge and skills needed to implement evidence-based literacy instruction, assess student progress, and use data to inform instruction so that all children develop a strong foundation in reading and writing. Teachers will engage in modules that will support the science of teaching reading, provide evidence-based literacy instruction, and promote critical thinking, listening, speaking, reading, and writing skills. 100% of PSTEM Academy Teachers will complete certification by 2022-2023 school year.	Person(s) Responsible: ADM, Region 4 Reading Academy, Director of Teacher Development, Principal, and all K-3rd grade teachers		Resources: Resources previously allocated. No new resources required. This is online self-paced program. Director of Teacher Development will lead Reading Academy PLCs.;
	Evidence of Implementation: Monthly progress check-ins with Principal.	Ongoing Evalu Reading cohort	nation Method: Status review with during PLCs.	Final Evaluation Method: Completion certifications for all teachers.
	Timeline: 8/29/2022 - 6/2/2023 (Daily)		Needs: B1; [Title I Components CN/	A, CIP]
3	Action: Teachers will meet in a Blended Learning PLC with lead for the cohort, Director of Teacher Development, to collaborate on blended and remote learning strategies, resources, challenges, and current topics of interest. Teachers will implement and engage students in Blended Learning best practices to support a student-centered classroom that will support students gaining choice and voice with their activities and in developing and taking ownership of their own learning.	Person(s) Responsible: ADM, Teachers, Director of Teacher Development		Resources: None needed.;
	Evidence of Implementation: Blended Learning PLC Agenda, teacher attendance taken through CHAT.	and observation	nation Method: Walkthroughs ns to capture implementation of ng best practices in Primary ng rubric.	Final Evaluation Method: Teacher surveys sent out after PLC.
	Timeline: 9/14/2022 - 6/30/2023 (Monthly)		Needs: E1; E2; E3;	

Goal #2: Strong Teams: Recruit, develop, and retain top talent to create thriving school-based and central office teams.

Objective #9: PSTEM has identified all of its teachers as participants in Blended Learning Cohort ongoing professional learning to enhance teachers' background and foundation in delivery of student-centered instruction, build teacher capacity in student agency and improve instructional support for our students.

1	Action: 100% of math teachers will use the blended learning model of instruction.	Person(s) Responsible: ADM, Director of Teacher Development, Principal, Assistant Principal all teachers in Blended Learning Cohort.		Resources: Blended Learning Grant Funds;
	Evidence of Implementation: Lesson plans, walkthroughs, observations.	Ongoing Evalue walkthroughs, o	nation Method: Lesson plans, observations.	Final Evaluation Method: Final observation, math STAAR target meet for 2023, 1 year of student growth from BOY to EOY Ren 360.
	Timeline: 8/29/2022 - 6/2/2023 (Daily)		Needs: B2; D2; E2; [Title I Components CIP]	

Goal #3: Excellent Instruction: Adopt and strengthen implementation of high-quality curricula.

Objective #1: RYSS district will maintain TEA accountability of an "A" by increasing an average of five percent at the Meets Grade Level standard in each subject on the 2023 STAAR compared to the 2022 STAAR results.

Action: PSTEM teachers will engage in weekly focused professional development supporting all content areas for the purpose of building our teacher's capacity in delivery of instruction with greater proficiency to benefit Primary students in their academic achievement. PSTEM will support RYSS in maintaining a TEA accountability rating of "A" by: • Identifying all of its teachers as participant's in the Reading Academy, Blended Learning Cohort, ESL professional development • Increase the percent of students reaching the Meets Grade Level Performance Standard in STAAR Reading from 45% to 50% • Increase the percent of students reaching the Meets Grade Level Performance Standard in STAAR Science from 33%% to 50% • Increase the percent of students reaching the Meets Grade Level Performance Standard in Math from 45% to 50% • Increase the percent of students achieving and reaching one year's growth in their Reading Performance as indicated by REN 360 EOY • Increase the percent of students achieving and reaching one year's growth in their Math Performance as indicated by REN 360 EOY • Increase the percent of students reaching one year's growth and achieving the next level in English Language Proficiency as indicated by TELPAS	Ellie Garza Yannelly Meza Ms. Belarus District Director Consultants	rs	Resources: Contracted Services, Title III Bilingual, Miscellaneous Services; ESSER II \$30,000.00; ESSER III \$20,000.00
Evidence of Implementation: Observations, walkthroughs, scheduled PD, transfer/application of PD evidence in classroom instruction, scheduled feedback to teachers		uation Method: Observations, penchmarks, MOY, student data	Final Evaluation Method: STAAR MATH 2023 STAAR READING 2023 STAAR SCIENCE 2023 TELPAS 2023 REN MATH/READING EOY TEXAS KIA TPRI
Timeline: 8/15/2022 - 6/5/2023 (Daily)		Needs: B1; B1; B2; B3; B4; B5; B7; [Title I Components CIP]	

Goal #3: Excellent Instruction: Adopt and strengthen implementation of high-quality curricula.

Objective #4: PSTEM has identified all of its teachers as participants in ESL ongoing professional learning to enhance teachers' background and foundation in delivery of student-centered instruction, build teacher capacity in student agency and improve instructional support for our students. 100% of teachers will attend one PLC a month with a focus on Emergent Bilingual Best Practices.

1	Action: 100% of EB teachers will attend onel PLC per month with a focus on EB best practices.	Person(s) Responsible: ADM Teachers Director of Multilingual		Resources: None needed.;
			uation Method: Walkthroughs, eedback from ADM and Director of	Final Evaluation Method: TELPAS 2022 scores Number of students advancing one year's growth in TELPAS
	Timeline: 8/15/2022 - 6/5/2023 (Monthly)		Needs: E1; E2; E3;	
2	Action: Increase EL students' English language verbal and written production. EL students will verbally demonstrate their English speaking abilities in classroom small group and with campus writing board initiative. Person(s) Re Teachers Director of Mu		ponsible: ADM tilingual	Resources: None needed.;
	observations, feedback from ADM and Director of walkthroughs		uation Method: Informal/formal observations of delivery of ESL ementing the best practices	Final Evaluation Method: TELPAS 2022 scores Number of students advancing one year's growth in TELPAS
	Timeline: 10/1/2022 - 6/30/2023 (Daily)		Needs: B1; I1; I2; I 3; [Title I Compon	ents CIP]
2	Action: 100% of administrators will provide written feedback to teachers regarding focus area.	Person(s) Responsible: D. Chavez E. Garza Ongoing Evaluation Method: Calendared classroom visits Needs: B1; B1; B2; B3; B4; [Title I Con		Resources: DMAC TTESS;
	Evidence of Implementation: Walkthroughs and observations			Final Evaluation Method: Final observation
	Timeline: 8/15/2022 - 6/2/2023 (Daily)			mponents CNA]

3	Action: Explicitly teach English language vocabulary and structures through guided reading instruction. Teachers will identify, teach, and post key academic vocabulary and structures for one content lesson each day. Students will be supported with instruction of HFW, sight words, academic vocabulary for each content. (LSRW) Evidence of Implementation: Walkthroughs, observations, feedback from ADM and Director of Multilingual	Person(s) Responsible: ADM Teachers Director of Multilingual Literacy Consultant Ongoing Evaluation Method: Informal/formal walkthroughs, observations of delivery of ESL instruction implementing best practices		Resources: Guided Reading Library; Final Evaluation Method: TELPAS 2022 scores Number of students advancing one year's	
	Timeline: 10/1/2022 - 6/30/2023 (Daily)	<u> </u>	Needs: B1; I2;	growth in TELPAS	
4	Action: Teachers will build on ELs' background knowledge to increase comprehension by eliciting background knowledge from ELs in one content area through a variety of activities, including questioning and graphic organizers. Students will create visuals with labels to demonstrate their comprehension of the lesson objective.(LSRW)	Person(s) Responsible: ADM Teachers Director of Multilingual Ongoing Evaluation Method: Informal/formal walkthroughs, observations of delivery of ESL instruction implementing best practices		Resources: None.;	
	Evidence of Implementation: Walkthroughs, observations, feedback from ADM and Director of Multilingual			Final Evaluation Method: TELPAS 2022 scores Number of students advancing one year's growth in TELPAS	
	Timeline: 7/1/2022 - 7/1/2023 (Daily)	•	Needs: I1; I2; I 3; [Title I Components 0	omponents CIP]	
5	Action: Teachers will increase writing opportunities for EL students who will engage in campus wide writing board initiative thatt6 will focus on developing vocabulary use, correct punctuation, correct spelling, capitalization, to convey their understanding and thinking through writing. Students will engage in how to edit their writing by having conferences with teacher and peers. Students will publish their essays. Students will present and share their essays with their peers. (LSRW)	Person(s) Responsible: ADM Teachers Director of Multilingual		Resources: Bulletin boards, pocket pouches, writing process anchor chart, graphic organizers.;	
	Evidence of Implementation: Writing posted according to writing deadlines.	Ongoing Evaluation Method: Informal/formal walkthroughs, observations of delivery of ESL instruction implementing best practices		Final Evaluation Method: TELPAS 2022 scores Number of students advancing one year's growth in TELPAS	
	Timeline: 10/1/2022 - 6/30/2023 (Daily)		Needs: B1; B3; [Title I Components CII	P]	

Goal #3: Excellent Instruction: Adopt and strengthen implementation of high-quality curricula.

Objective #5: In 2022-2023, PSTEM will increase the percent of students reaching the Meets Grade Level Performance Standard in: STAAR Reading from 45% to 55%.

1	Action: Teachers will receive support and professional development led by Consultant and ELAR content leader to support alignment of ELAR lesson plans, follow a curriculum map for delivery of ELAR TEKS to support teacher's capacity in planning and delivery of reading/writing instruction.	Person(s) Responsible: ADM, Consultant, Content Lead Teachers, teachers		Resources: Contracted Services; ESSER II \$18,000.00; ESSER III \$20,000.00
	Evidence of Implementation: Informal/formal walkthroughs, observations, lesson plans in shared drive, sequencing of objectives following curriculum maps.	Ongoing Evaluation Method: Informal/formal walkthroughs, observations. Student data from checkpoints, benchmarks.		Final Evaluation Method: Student assessment data, 2022 STAAR scores, student progress from REN BOY to REN EOY.
	Timeline: 9/1/2022 - 6/30/2023 (Daily)		Needs: B1; B1; [Title I Components CIP]	
2	Action: Teachers will receive support and professional development led by Consultant. Consultant will model delivery of reading instruction for teachers, completing the entire lesson cycle to build teacher's capacity in delivery of reading instruction. Consultant will observe teacher's delivery of reading instruction and issue feedback to teacher focusing on areas of instruction that require improvement in order to support students at a more proficient level of instruction.	Person(s) Responsible: ADM Teachers Consultant		Resources: Contracted Services; Title I, Part A Funds \$3,000.00; ESSER II \$28,000.00; ESSER III \$20,000.00
	Evidence of Implementation: Informal/formal walkthroughs, observations. Documented teacher observations followed by feedback to teachers.	Ongoing Evaluation Method: Informal/formal walkthroughs, observations.		Final Evaluation Method: Student data from checkpoints, benchmarks. STAAR Reading 2022 REN STAAR Reading EOY
	Timeline: 9/1/2022 - 6/30/2023 (Daily)		Needs: B1; B7; E2; E3;	

3	Action: Teachers will implement and provide daily targeted instruction, based on student data, focused on identified skill/TEK deficit, during small group and 1:1 instruction for Tier II and III students in reading in grades K-5.	Person(s) Responsible: ADM Teachers Teacher Assistants		Resources: None.;
	Evidence of Implementation: Observations, walkthroughs, teacher daily schedules and lesson plans, identified students identified during RTI PLCs	walkthroughs, s	uation Method: Observations, student data from weekly penchmarks, REN MOY	Final Evaluation Method: STAAR Reading 2022 REN Reading EOY
	Timeline: 9/1/2022 - 6/30/2023 (Daily)		Needs: B1; H2; I2;	
4	Action: Teachers will implement and provide targeted instruction (after school tutorials), based on student data, focused on identified skill/TEK deficit, for small groups (1:5) instruction for Tier II and III students in reading in grades K-5.	Person(s) Responsible: ADM Teachers Support staff		Resources: ESSER III \$20,000.00
	Evidence of Implementation: Observations, walkthroughs, teacher daily schedules and lesson plans, identified students identified during RTI PLCs, attendance sheets for afterschool tutorials	walkthroughs, s assessments, b	nation Method: Observations, student data from weekly penchmarks, REN MOY, enchmarks, REN Reading MOY	Final Evaluation Method: STAAR Reading 2022 REN Reading EOY
	Timeline: 1/1/2022 - 5/20/2023 (Daily)	Needs: B1; [Title I Components CIP]		

Goal #3: Excellent Instruction: Adopt and strengthen implementation of high-quality curricula.

Objective #6: In 2022-2023, PSTEM Academy will increase the percent of students reaching the Meets Grade Level Performance Standard in: Math from 45% to 55%.

1	Action: To support math all teachers will support students in building math academic vocabulary, building student's automaticity with math facts, building proficiency with multi-step problem solving by implementing a math problem solving board and deliver Tier II math instruction in small group sessions. Teachers (3-5) will engage in professional development sessions with Texas Tech University to build their skill set in alignment of math objectives, implementation of blended learning, data driven instruction, and assessments.	Person(s) Responsible: Math Teachers Math Consultant Administrati		Resources: Blended Learning Grant; Title II, Part A Funds
	Evidence of Implementation: Walkthroughs, observations, artifacts in the classrooms, student math journals.	Ongoing Evaluation Method: Student grades, benchmarks.		Final Evaluation Method: 2022 Math STAAR Imagine Learning Math EOY student performance REN EOY
	Timeline: 11/5/2022 - 11/6/2023 (Other)		Needs: B1; B2;	
2	Action: Teachers will acquire additional targeted instructional strategies through participation in professional development training, using a trainer of trainer approach, led by a Math Consultant. Professional development will support alignment of Eureka math lesson plans, follow a curriculum map for delivery of Math TEKS to support teacher's capacity in planning and delivery of proficient math instruction to support student academic achievement.	Person(s) Responsible: ADM Teachers Consultant Content Leads		Resources: Misc Contracted Services; Local Funds; Title II, Part A Funds
	Evidence of Implementation: Informal/formal walkthroughs, observations, lesson plans in shared drive, sequencing of objectives, fidelity to curriculum maps.	Ongoing Evaluation Method: Informal/formal walkthroughs, observations, feedback to teachers, evidence of implementation and application of learning in math classrooms		Final Evaluation Method: STAAR Math 2022 REN MATH EOY
	Timeline: 9/1/2022 - 6/30/2023 (Weekly)		Needs: B1;	

3	Action: Teachers will implement and provide daily targeted instruction, based on student data, focused on identified skill/TEK deficit, during small group and 1:1 RTI instruction for Tier II and III students in math in grades K-5.	Person(s) Responsible: ADM Teachers Teacher Assistants		Resources: None.;
	Evidence of Implementation: Observations, walkthroughs, teacher daily schedules and lesson plans, identified students identified during RTI PLCs	Ongoing Evaluation Method: Observations, walkthroughs, student data from weekly assessments, benchmarks, REN Math MOY Needs: I2;		Final Evaluation Method: STAAR Math 2022 REN Math EOY
	Timeline: 9/1/2022 - 6/30/2023 (Daily)			
4	Action: Teachers will implement and provide bi-weekly targeted instruction (after school tutorials), based on student data, focused on identified skill/TEK deficit, for small groups (1:5) instruction for Tier II and III students in math in grades K-5.	Person(s) Responsible: ADM Teachers Support staff		Resources: Miscellaneous Operating Costs; Title I, Part A Focus Grant Funds
	Evidence of Implementation: Observations, walkthroughs, teacher daily schedules and lesson plans, identified students identified during RTI PLCs, attendance sheets for afterschool tutorials	Ongoing Evaluation Method: Observations, walkthroughs, student data from weekly assessments, benchmarks, REN Math MOY, student data, benchmarks, REN Reading MOY		Final Evaluation Method: STAAR Math 2022 REN Math EOY
	Timeline: 1/1/2022 - 5/20/2023 (Weekly)	Needs: B1;		

Goal #3: Excellent Instruction: Adopt and strengthen implementation of high-quality curricula.

Objective #7: In 2022-2023, PSTEM will increase the percent of students achieving and reaching one year's growth in their Reading Performance as indicated by REN 360 EOY.

1	Action: Teachers will engage in professional development led by the content lead and consultant to gain background and build teacher capacity in delivery of literacy routines (word study, reading, writing) to develop student's foundational language skills (listening, speaking, writing, thinking).	Person(s) Res Kinder, 1st, 2nd Consultant Content Leads		Resources: Contracted Services; Title II, Part A Funds \$1,950.00; 9 FTEs
	Evidence of Implementation: Walkthroughs, observations of reading instruction. Classroom artifacts - HFW classroom chart, Reading Levels Classroom chart Teacher Data Binder at small group table	Ongoing Evaluation Method: TPRI/Tejas Lee MOY Running Records MOY REN Reading MOY HFW monthly evaluation Student grades and assessments.		Final Evaluation Method: TPRI/Tejas Lee EOY Running Records EOY REN Reading EOY
	Timeline: 9/1/2022 - 5/30/2023 (Weekly)		Needs: E2; E3;	
2	Action: Kinder, 1st and 2nd teachers will receive support and professional development led by Consultant. Consultant will model delivery of reading instruction for teachers, completing the entire lesson cycle to build teacher's capacity in delivery of reading instruction. Consultant will observe teacher's delivery of reading instruction and issue feedback to teacher focusing on areas of instruction that require improvement in order to support students at a more proficient level of instruction.	Person(s) Res Teachers Consultant	ponsible: ADM	Resources: Contracted Services; Local Funds \$1,950.00; 18 FTEs
	Evidence of Implementation: Informal/formal walkthroughs, observations. Documented teacher observations followed by feedback to teachers.	walkthroughs, o	uation Method: Informal/formal observations. Evidence of of learning applied in delivery of ng instruction.	Final Evaluation Method: REN Reading EOY TPRI/Tejas Lee EOY TX KEA EOY
	Timeline: 9/1/2022 - 6/30/2023 (Weekly)	•	Needs: B1; B1;	•

3	Action: Kinder, 1st and 2nd teachers will use REN, TX KEA, TPRI/Tejas Lee student data to effectively identify struggling readers and appropriately differentiate instruction to enhance literacy outcomes. Teachers will support identified students (RTI- PLC) for targeted intervention in small group and 1:1. Teachers will track student data to chart student progress.		ponsible: ADM 2nd teachers	Resources: None.;
	Evidence of Implementation: Informal/formal walkthroughs, observations. Student up to date data charts, scheduled and delivered student intervention groups	Ongoing Evalu MOY TPRI/TEJAS LE TX KEA MOY Student grades		Final Evaluation Method: REN Reading EOY TPRI/TEJAS LEE EOY TX KEA EOY
	Timeline: 10/1/2022 - 5/30/2023 (Daily)		Needs: B1;	

Goal #3: Excellent Instruction: Adopt and strengthen implementation of high-quality curricula.

Objective #8: In 2022-2023, PSTEM will increase the percent of students achieving and reaching one year's growth in their Math Performance as indicated by REN 360 EOY.

1	Action: Kinder, 1st and 2nd teachers will engage in professional development led by the content lead and consultant to build teacher capacity in planning a math lesson with activities that are aligned to the math objective. Teachers will be supported in learning how to create a math curriculum map to proficiently deliver math instruction and increase student academic achievement.	Person(s) Responsible: ADM Kinder, 1st, 2nd teachers Lead Content teacher Consultant Ongoing Evaluation Method: Student grades, assessments REN Math MOY		Resources: 420 11 6299 0 102 0 24 0 04 Misc Contracted Services; Title II, Part A Funds \$1,950.00; 18 FTEs
	Evidence of Implementation: Classroom walkthroughs and observations Classroom artifacts Lesson plans Scheduled PD with Kinder, 1st, 2nd teachers			Final Evaluation Method: REN Math EOY
	Timeline: 9/1/2022 - 6/30/2023 (Weekly)		Needs: B1; B1;	
2	Action: Kinder, 1st and 2nd teachers will use REN BOY and student assessment data to effectively identify students struggling with math and appropriately differentiate instruction to enhance student progress and outcomes. Teachers will support identified students (RTI- PLC) for targeted intervention in small group and 1:1. Teachers will track student data to chart student progress.	Person(s) Res Kinder, 1st and		Resources: None.;
	Evidence of Implementation: Informal/formal walkthroughs, observations. Student up to date data	Ongoing Evalu Student grades	ation Method: REN Math MOY	Final Evaluation Method: REN Math EOY
	charts tracking mastery of math TEKS, scheduled and delivered student intervention groups			

3	Action: Teachers will be supported in learning strategies and best practices in increasing their student's math fluency by implementing daily math routines (Number Talks) that feature math practice and develop student's automaticity in math facts to develop student's math skills. Teachers will identify and implement math games (with manipulatives, flash cards) to support students in building a concrete understanding how math works.		ponsible: Kinder, 1st, 2nd	Resources: 420 11 6299 0 102 0 24 0 04 Misc Contracted Services; Title II, Part A Funds \$1,950.00; 18 FTEs
	Evidence of Implementation: Informal/formal walkthroughs, observations. Documented teacher observations followed by feedback to teachers. Math artifacts in the classroom supporting students.	walkthroughs, o	Y	Final Evaluation Method: REN Math EOY
	Timeline: 10/1/2022 - 6/30/2023 (Weekly)		Needs: B1;	

Goal #3: Excellent Instruction: Adopt and strengthen implementation of high-quality curricula.

Objective #9: In 2022-2023, PSTEM will increase the percent of students reaching the Meets Grade Level Performance Standard in: STAAR Science from 33% to 50%.

1	Action: Continue to spiral identified science TEKS for students with mastery levels of 81% - 100%: Through these activities: Do Now's, Warm-ups, Enrichment and Workstations.	Person(s) Resp Teachers	oonsible: ADM	Resources: Resources at Primary;	
	Evidence of Implementation: Teacher lesson plans, classroom artifacts, workstation activities, student work, assessments	WT/OBS		Final Evaluation Method: STAAR Science 2021	
	Timeline: 2/7/2023 - 5/28/2023 (Daily)		Needs: B1;		
2	Action: Continue to spiral identified TEKS for students with mastery levels of 65%- 80%: Through these activities: Spiral in small group, Do Now's, Warm-ups, Enrichment and Workstations.	Person(s) Resp Teacher	oonsible: ADM	Resources: Primary Resources;	
	Evidence of Implementation:	Ongoing Evalu	ation Method: Weekly Teacher	Final Evaluation Method: 5th Science STAAR	
	Teacher lesson plans, classroom artifacts, workstation activities, student work, assessments	WT/OBS	er PLC updates/review of identified	scores	

3	Action: Continue to spiral identified TEKS for students identified in 50% - 64% mastery levels. Through these activities: Spiral review, Mini-lesson in small group, re-teach in small group and Workstations.	Person(s) Res Teacher	ponsible: ADM	Resources: Primary Resources;
	Evidence of Implementation: Teacher lesson plans, classroom artifacts, workstation activities, student work, assessments	Ongoing Evaluation Method: Weekly Teacher WT/OBS Weekly Teacher PLC updates/review of identified student progress Student assessments		Final Evaluation Method: 5th Science STAAR scores
	Timeline: 2/7/2023 - 5/28/2023 (Daily)		Needs: B1;	
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4	Action: Re-teach identified TEKS for students with mastery levels of 0% - 49%. Through these activities:	Person(s) Res Teacher	ponsible: ADM	Resources: Primary Resources, Title I funds for tutorials;
4	mastery levels of 0% - 49%.		ponsible: ADM	-
4	mastery levels of 0% - 49%. Through these activities: Intervention - reteach via mini-lesson, daily small group	Ongoing Evalu	uation Method: Weekly Teacher er PLC updates/review of identified ss	-

Goal #4: Thriving Students: Consistently build and maintain a safe, joyful, engaging, and inclusive student culture.

Objective #0: PSTEM academy will implement one Field and/or Cultural Experience for each grade level per semester.

1	Action: Plan and execute Field Day 2023	Person(s) Responsible: Diana Chavez Ellie Garza Nidia Hernandez Ms. Belarus Ms. Meza		Resources: Local Funds \$1,000.00; PTA Funds Funds \$2,500.00
	Evidence of Implementation: Agendas	Ongoing Evalumeeting and ag	ation Method: Pre-planning endas	Final Evaluation Method: Social Media posts/pictures.
	Timeline: 7/14/2022 - 5/31/2023 (Daily)		Needs: J2; [Title I Components CNA, C	IP, Annual Evaluation]

Goal #4: Thriving Students: Consistently build and maintain a safe, joyful, engaging, and inclusive student culture.

Objective #1: PSTEM Academy will provide enrichment opportunities through field experiences, special programs and events, and afterschool family activities to excite and engage student learning.

1	Action: PSTEM students will engage in field lessons one per semester that will support students gaining experiences in educational learning environments outside the school campus. Field lessons will support PSTEM students with a culminating activity to their current classroom learning.	Person(s) Res	oonsible: Teachers, staff, district.	Resources: Campus funds, district funds.; Local Funds; Title I, Part A Funds \$15,000.00; ESSER II \$15,000.00
	Evidence of Implementation: Scheduling of field lessons for all grade levels, PK - 5th. Ongoing Eva field lessons		r PK- 5th.	Final Evaluation Method: EOY documentation of field lessons and encumbrance on campus budget.
	Timeline: 8/15/2022 - 6/2/2023 (Bi-Annually)		Needs: B1; [Title I Components CNA, CIP, Annual Evaluation]	

Goal #4: Thriving Students: Consistently build and maintain a safe, joyful, engaging, and inclusive student culture.

Objective #4: Students will have the opportunity to visit local colleges and university's to increase their awareness of STEM in higher education.

1	Action: Provide a field experience to 5th grade students at a local college or university during a planned "STEM" day.	Person(s) Responsible: Natasha Stewart Nidia Hernandez Ellie Garza		Resources: Transportation Community contacts Parent chaperones Lunch; Local Funds \$700.00; PTA Funds Funds \$200.00
	Evidence of Implementation: Travel requisition and agenda to event.	Ongoing Evaluation Method: Planning agendas		Final Evaluation Method: Social media post.
	Timeline: 12/20/2022 - 6/5/2023 (Annually)		Needs: J2;	

Goal #5: Parent, Family, and Community Engagement: RYSS parents, students, and faculty/staff will be fully engaged with their schools and will have a shared sense of responsibility and ownership in a high-performing organization focused on family and student success.

Objective #1: Parent Engagement: Increase multi-level communication process to reach 100% of families 2 weeks before a campus event using all call, newsletter, calendar, social media, parent conferences, and home visits.

1	Action: Implement strategies to increase parental involvement activities, including (a) Padres Comprometidos; (b) Padres Comprometidos with CHISPA (after school); (c) Parent Teacher Organization; (d) Muffins with Moms and Donuts with Dads; (e) Family Math, Science, and Literacy events; and (f) Parents classes for learners of English (ESL) and STAAR information programs.	Person(s) Responsible: Diana Chavez Ellie Garza Yannelly Meza Ms. Belarus		Resources: Parent notices Refreshments; Title I, Part A Funds \$1,000.00
	Evidence of Implementation: Sign in sheets; Agendas; Flyers; Minutes if applicable; Increase of parental engagement and involvement.	Ongoing Evalu Engagement Su	nation Method: Face Parent urvey	Final Evaluation Method: Increased parental involvement and engagement.
	Timeline: 8/15/2022 - 6/5/2023 (On-going)		Needs: F1; F3; [Title I Components CN	A, CIP, Annual Evaluation]
2	Action: Principal to participate in continuous dialogues with Padres Comprometidos to keep parents up to date with what are our academic goals and action plans.	Person(s) Responsible: Principal; Director of FACE, Family and Community Engagement Department Team		Resources: Flyers; Meeting Announcements; Powerpoint. Resources previously allocated. No new resources are needed.;
	Evidence of Implementation: Meeting Agendas; Meeting Sign in Sheets; Question to ask principals; Powerpoint presentation	parental involve Increase aware	nation Method: Increase in ement at the campus level; eness of school's action plan to cs and the whole child.	Final Evaluation Method: Improved STAAR Scores in Reading, Math, Writing, and Science as compared to the previous year scores.
	Timeline: 10/1/2022 - 6/30/2023 (On-going)		Needs: F1; F3; [Title I Components CN	A, CIP, Annual Evaluation]

Goal #5: Parent, Family, and Community Engagement: RYSS parents, students, and faculty/staff will be fully engaged with their schools and will have a shared sense of responsibility and ownership in a high-performing organization focused on family and student success.

Objective #2: Culture: 100% Faculty, students, and staff will review and implement the campus safety plan to secure and ensure that all students, staff and faculty members are well trained in how to execute all drills in order to secure a safe and secure learning environment.

1	Action: In the Spring, the campus improvement committee (consisting of staff and parents) will annually conduct a comprehensive needs assessment. The assessment will examine multiple data sources, across all programs and funding sources. The committee will involve parents, community members, and business representatives.	Person(s) Responsible: Principal; Administrative Team		Resources: Campus Improvement Plan; Set2Plan training; No cost.;
	Evidence of Implementation: Completed comprehensive Needs Assessment, Campus improvement plan, and evaluation of the prior year plan. Sign in sheets, agendas, and minutes of all meetings used to complete the items listed.	Ongoing Evaluation Method: Discussions with committee members		Final Evaluation Method: Completed Campus Improvement Plan
	Timeline: 2/1/2022 - 7/1/2023 (Annually)		Needs: C1; [Title I Components CNA]	
	Action: Each year, the improvement planning committee will use the Comprehensive Needs Assessment to create a schoolwide plan to address areas to improve student achievement.	Person(s) Responsible: Principal, Administrative Team Ongoing Evaluation Method: Measuring student achievement and other data to actions and in improvement plan		Resources: Comprehensive Needs Assessment;
	Evidence of Implementation: Committee sign-in sheets, agendas, minutes			Final Evaluation Method: Evaluation of the Campus Improvement Plan at the end of the year, to evaluate areas of success and areas needing improvement
	Timeline: 2/1/2022 - 7/1/2023 (Annually)		Needs: C1;	

3	Action: Maintain a safe and secure environment for each instructional and non-instructional facility. [A] Conduct standard safety drills (Fire Drills, Obstructed, Shelter in Place, Unauthorized Person (Inside), Severe Weather, Threatening Person (Outside); [B] Improve safety of the campus (purchase of Speed Limit signs, addition of Speed Bumps, safety equipment, and supplies to ensure student and family safety while on campus especially during drop off and pickup times, maintenance of security radios.	Person(s) Responsible: Director, Food Services; Director, FACE; School Nurse; Principals, K-12; PE Coach, K-12; Coordinator, Special Populations; Community Representative; Parents; Superintendent; RYSS Board Ongoing Evaluation Method: Monthly Safety Committee debriefs that include Principals, IT, Facilities Director, and Intervention Team Debrief		Resources: Houston Police Department; Harris County Sheriff Office; State and Federal Compliance; Precinct 2; City of Houston Fire Marshall.; ESSER III \$2,000.00
	Evidence of Implementation: Records of completed designated drills by campus principals kept at District Office and TCCC President & CEO Office; Records of mandatory trainings at schools and district			Final Evaluation Method: Complete student questionnaire about school culture and safety.
	Timeline : 8/1/2022 - 6/1/2023 (On-going)		Needs: C7; [Title I Components CIP]	
5	Action: Implement the RYSS District Wellness Plan and provide a coordinated school health program. Students in each grade will receive physical education for at least 60-89 minutes per week throughout the school year. Use criterion-based reporting for each students health education program.	Services Depa	ponsible: Principal; Food rtment; FACE; District and ess Committee; PE Coach	Resources: USDA Website; Healthy School Program Online Tools - free to access online - no cost.;
	Evidence of Implementation: Agenda; Minutes; Sign In; Post on Website	Ongoing Evalu	uation Method: Parent Surveys; eetings	Final Evaluation Method: Review of student health data.
	Timeline: 8/1/2022 - 6/1/2023 (On-going)		Needs: C5;	

6	Action: Increase teacher, students, and parent awareness of issues regarding sexual abuse of children as required by HB 1041 as well as Bullying, Suicide, Gang Awareness & Intervention, and Cyber Bullying: (a) Contract with consultants to provide TTA and expertise on all of the above, (b) Review curricula to identify existing instruction on this topic, and add objectives as warranted, (c) Provide training to staff, students, and parents, (d) Continue involving and informing parents via meetings, letters, phone blasts, and internet postings throughout year, (e) Contract with Counselors as needed to support students with mental health and mental wellness intervention and services.	Principals, Dire	ponsible: Intervention Specialist; ctor, FACE; Campus Counselors. re needed. All personnel are	Resources: State and Federal Compliance,;
	Evidence of Implementation: Agenda; Meeting Minutes; Sign in Sheets; Flyers	Parent Engage	nation Method: Annual FACE ment Survey; Compile Survey ach session immediately after	Final Evaluation Method: Complete student questionnaire about school culture and safety.
	Timeline: 8/1/2022 - 6/1/2023 (On-going)		Needs: F2;	•

Goal #6: Health and Wellness: RYSS Students, parents, staff/faculty will have a shared sense of responsibility to provide a healthy school environment, support students in developing healthy habits, which helps to reduce health disparities that negatively impact academic achievement, college attendance, and career success.

Objective #1: All campuses will increase student attendance rate from the previous school year.

1	Action: PSTEM teachers will build relationships with their students and parents to support open and frequent communication focused on student's academic progress. Teachers will communicate with parents via Class Dojo, scheduled parent conferences and scheduled Parent Conference Days.	Person(s) Responsible: Teachers, administration.		Resources: Planning periods, before and after school.;
	Evidence of Implementation: Teacher parent communication log.	Ongoing Evaluation Method: Ongoing documentation of student progress.		Final Evaluation Method: EOY student academic achievement.
	Timeline: 8/15/2022 - 6/2/2023 (Daily)		Needs: F1; F3; [Title I Components CI	NA, CIP, Annual Evaluation]
1	Action: All Primary students will be recognized for weekly perfect attendance. Students will be recognized during the morning announcements for their dedication to Primary. Student's will be recognized and featured on a bulletin board and on Friday will receive a ticket to go to the Principal's office to spin a wheel and win a treat as a token of appreciation and gratitude from Primary.	Person(s) Responsible: ADM, all teachers and staff		Resources:
	Evidence of Implementation: Weekly student recognition during announcements an on bulletin board. Fridays students will be given a token.	Ongoing Evaluation Method: Weekly number of students achieving perfect attendance.		Final Evaluation Method: Achieving a 97% student attendance rate by the end of school year 2022-2023.
	Timeline: 8/12/2022 - 5/31/2023 (Daily)		Needs: C6; [Title I Components CNA, CIP]	
2	Action: Daily review and posting of attendance rate.	Person(s) Responsible: Diana Chavez Ellie Garza Brenda Valdez Nidia Hernandez Adriana Garcia		Resources: Ascender information;
	Evidence of Implementation: Daily attendance tracker prominent where all can see.	Ongoing Evaluation Method: Monthly check-ins with Attendance Committee		Final Evaluation Method: Achievement of goal.
	Timeline: 8/15/2022 - 6/5/2023 (On-going)		Needs: C6; [Title I Components CNA, CIP, Annual Evaluation]	

3	Action: Health Services will ensure that students are sent home for medical reasons limiting unexcused absences.	Person(s) Resp	oonsible: Nurse	Resources: Health and Wellness process;
	Evidence of Implementation: Visit to nurse slips		ation Method: Monthly review ace committee meetings.	Final Evaluation Method: Reduction in unexcused early dismissal.
	Timeline: 8/15/2022 - 6/5/2023 (Daily)		Needs: B1; [Title I Components CNA, CIP, Annual Evaluation]	

Goal #6: Health and Wellness: RYSS Students, parents, staff/faculty will have a shared sense of responsibility to provide a healthy school environment, support students in developing healthy habits, which helps to reduce health disparities that negatively impact academic achievement, college attendance, and career success.

Objective #2: The number of teacher absences for the 2022-2023 school year at each campus will decrease by 5% from the previous year.

1	Action: All Primary teachers and staff will be recognized for weekly perfect attendance. Teachers will be recognized during the morning announcements for their loyalty to their students and to Primary. Teacher's will be recognized and featured on teacher bulletin board and will receive a special treat as a token of appreciation and gratitude from Primary.	Person(s) Responsible: ADM, all teachers, staff.		Resources: Budget to purchase teacher treats: 420 36 6299 0 102 0 99 0 04 Teacher Incentives/Rewards 1,800.00; Local Funds \$1,800.00; 21.00 FTEs
	Evidence of Implementation: Weekly teacher recognition during announcements and teacher recognition on bulletin board.	Ongoing Evaluation Method: Daily/weekly teacher and staff absences tally.		Final Evaluation Method: Rate of 5% decrease from 2019-2020.
	Timeline: 10/12/2022 - 5/31/2023 (Weekly)		Needs: C6; [Title I Components CNA, CIP, Annual Evaluation]	
2	Action: All Primary teachers and staff will be recognized for monthly perfect attendance. Teachers will be recognized during the morning announcements for their loyalty to their students and to Primary. Teacher's will be recognized and featured on teacher bulletin board and will receive lunch of their choice at the end of the month as a token of appreciation and gratitude from Primary.	Person(s) Responsible: ADM, all teachers and staff		Resources: Resources: Budget to purchase teacher treats: 420 36 6299 0 102 0 99 0 04 Teacher Incentives/Rewards 1,800.00; Local Funds \$1,800.00; 21.00 FTEs
	Evidence of Implementation: Monthly teacher recognition for perfect attendance, with lunch.	Ongoing Evaluation Method: Daily/weekly teacher and staff absences tally.		Final Evaluation Method: Total teacher absences tally for the 2020-2021 school year will decrease by 5% from the previous year.
	Timeline: 10/12/2022 - 5/31/2023 (Daily)		Needs: C6; [Title I Components CNA, CIP, Annual Evaluation]	

Goal #6: Health and Wellness: RYSS Students, parents, staff/faculty will have a shared sense of responsibility to provide a healthy school environment, support students in developing healthy habits, which helps to reduce health disparities that negatively impact academic achievement, college attendance, and career success.

Objective #3: In 2022-2023, we will support PSTEM students with healthy meals and promote socialization with their peers during school meals that follow social distancing to enhance their social-emotional well-being.

	1	Action: Students will be supported in learning about healthy food and snack habits during their weekly physical education rotation. Students will be provided with educational videos focusing on the food pyramid, Eat the Rainbow - eating a colorful variety of fruits and vegetables, and healthy snacking.	Person(s) Responsible: Teachers, PE coach		Resources: Healthy Eating for Kids- Videos - You tube, dedicated weekly ancillary physical education lesson.;
		Evidence of Implementation: Weekly PE lesson plan and You Tube video	Ongoing Evalu assessment) of	focus of video	Final Evaluation Method: EOY assessment (Exit Ticket) of students reflection of eating healthy foods.
		Timeline: 8/15/2022 - 6/2/2023 (Daily)		Needs: C9; [Title I Components CNA, CIP, Annual Evaluation]	

Goal #6: Health and Wellness: RYSS Students, parents, staff/faculty will have a shared sense of responsibility to provide a healthy school environment, support students in developing healthy habits, which helps to reduce health disparities that negatively impact academic achievement, college attendance, and career success.

Objective #4: In 2022-2023, PSTEM will support all students, families and staff by providing access to mental health services necessary to create a healthy learning and working environment.

6	Action: PSTEM will secure that our parents and school community are informed to easy access to mental health services supported by RYSS and Tejano Center which include but are not limited to TCHATT (Baylor), District LSSP, and other identified community resources that support our students, parents and school community.	Person(s) Responsible: Administration, school counselor, district LSSP		Resources: PSTEM counselor, RYSS district LSSP, Baylor TCHATT; Local Funds; Special Ed Funds; Title I, Part A Funds
	Evidence of Implementation: Documentation of referrals to contracted service providers.	Ongoing Evalue of documentation	nation Method: Quarterly review on of referrals.	Final Evaluation Method: EOY review of yearly review of referrals to mental health service providers.
	Timeline: 8/15/2022 - 6/2/2023 (Daily)		Needs: F3; [Title I Components CNA, CIP, Annual Evaluation]	

Goal #6: Health and Wellness: RYSS Students, parents, staff/faculty will have a shared sense of responsibility to provide a healthy school environment, support students in developing healthy habits, which helps to reduce health disparities that negatively impact academic achievement, college attendance, and career success.

Objective #5: In 2022-2023, PSTEM will support health and wellness activities to educate, support and keep all our students, families and staff informed on how to adapt to the evolving changes in daily life caused by the COVID-19 pandemic in collaboration with our district nurse.

1	Action: Monthly activities will be provided by the school nurse and other identified health care professionals. Activities may be part of and presented during other district events; FACE meetings.	Person(s) Responded to their health pro	oonsible: ADM, Nurse, LSSP, ofessionals	Resources: Virtual - none-needed. In-person - handouts, refreshments for parents.; Title I, Part A Funds \$500.00; 21.00 FTEs
	Evidence of Implementation: Virtual - Monthly meeting agenda, parents signed in on CHAT in Zoom. In-person - Monthly meeting agenda, parents sign in sheets.	Ongoing Evaluation Method: Virtual - Parent survey on Zoom. In-person - Parent survey in person.		Final Evaluation Method: Virtual - Total number of parents participating. In-person - Total number of parents participating.
	Timeline: 10/1/2022 - 5/1/2023 (Monthly)		Needs: C9; [Title I Components CNA, CIP, Annual Evaluation]	

Goal #6: Health and Wellness: RYSS Students, parents, staff/faculty will have a shared sense of responsibility to provide a healthy school environment, support students in developing healthy habits, which helps to reduce health disparities that negatively impact academic achievement, college attendance, and career success.

Objective #6: In 2022-2023, PSTEM will support students with positive behavior initiatives with a focus on preventing rude and disrespectful behavior, bullying, and/or violence,

PSTEM staff/faculty will have a shared sense of responsibility to provide a nurturing school environment, to support students in developing positive and respectful responses to address their peers, staff and faculty,

1	Action: Counselor will be implementing CHAMPS behavioral strategies to assist students with positive behavior.	Person(s) Responsible: Ms. Belarus Ellie Garza		Resources: Daily schedule for character education, motivational prizes, and curriculum materials.; ESSER II \$500.00; ESSER III \$500.00
	Evidence of Implementation: Observations and walkthroughs of classes being held.	Ongoing Evaluation Method: Counselor check-ins with administrators.		Final Evaluation Method: Reduction in student referrals.
	Timeline: 8/12/2022 - 6/5/2023 (On-going)		Needs: C8; [Title I Components CIP]	
2	Action: Outdoor time and movement breaks will be incorporated into a synchronous daily schedule at Primary. Students will (weather permitting) have outdoor recess with social distancing in place to be outdoors in the fresh air. Students during inclement weather will have indoor recess via movement breaks to re-energize and take brain breaks during the instructional day.	Person(s) Responsible: ADM, Teachers		Resources: None needed. Designated areas for classes to be outside the building.;
	Evidence of Implementation: Daily schedules. Students going outdoors to designated areas with social distancing. Student having movement breaks inside classrooms.	Ongoing Evaluation Method: Walkthroughs and observations.		Final Evaluation Method: Student surveys.
	Timeline: 10/12/2022 - 5/31/2023 (Daily)		Needs: B1; [Title I Components CNA, CIP, Annual Evaluation]	

Additional Targeted Support

Student Success SpEd Academic Achievement

Goal #2, Objective #2, Strategy #3

Implement academic tracking system to better track the academic achievement of Special Education and other at-risk students, including meetings for teachers to coordinate efforts across all academic subjects.

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Funding				
ESSER II	\$143,000.00			
ESSER III	\$84,500.00			
Local Funds	\$16,250.00	90.00 FTEs		
PTA Funds Funds	\$2,700.00			
Special Ed Funds	\$150,000.00	2.00 FTEs		
Title I, Part A Funds	\$321,535.00	64.00 FTEs		
Title I, Part A Focus Grant Funds				
Title II, Part A Funds	\$9,300.00	63.00 FTEs		
Title III, Part A Funds	\$1,500.00			
Texas Literacy Initiative	\$85,000.00			

Title I

This Organization is consolidating the following funds: Title I, Part A funds only

Element 1: Comprehensive Needs Assessment

Conduct a Comprehensive Needs Assessment

Goal # 1, Objective #1 , Strategy # 1: Principal will meet with district COO and CAO to review budgets, create a long-term vision of expenditures, and plan for campus expansion.

Goal # 1, Objective #2, Strategy # 1: Allow students to wear college/university T-shirts on Fridays to promote higher education awareness.

Goal # 1, Objective #2, Strategy # 2: Display college flags around campus, and in common areas on the campus.

Goal # 1, Objective #2, Strategy # 3: Kinder, 1st, 2nd, 3rd teachers will support students with activities that build student's writing background by implementing a daily "morning message".

Kinder, 1st, 2nd, 3rd – will open ELAR/SLAR instruction with a "morning message". The morning message integrates reading, writing, and word study into the daily lesson. The message is planned before the lesson to integrate the ELAR/SLAR TEKS that will be taught that day. The morning message supports introduction and reinforcement of reading, writing, and spelling standards and is a component of balanced literacy.

Goal # 2, Objective #3 , Strategy # 1: Identified students will receive their daily service minutes to support them in their academic achievement. Special education teachers providing special education services and support will have their daily schedule sheltered and protected to secure all instructional minutes are delivered to students. A designated ARD facilitator will cover all ARDs allowing special education teachers to focus on supporting students daily. Students will benefit from uninterrupted delivery of their daily instruction.

Goal # 2, Objective #4, Strategy # 1: Attend job recruitment Fairs.

Goal # 2, Objective #8, Strategy # 1: The goal of the Reading Academy online, self-paced learning is to equip teachers with the knowledge and skills needed to implement evidence-based literacy instruction, assess student progress, and use data to inform instruction so that all children develop a strong foundation in reading and writing. Teachers will engage in modules that will support the science of teaching reading, provide evidence-based literacy instruction, and promote critical thinking, listening, speaking, reading, and writing skills. 100% of PSTEM Academy Teachers will complete certification by 2022-2023 school year.

Goal # 3, Objective #4 , Strategy # 2: 100% of administrators will provide written feedback to teachers regarding focus area.

Goal # 4, Objective #0 , Strategy # 1: Plan and execute Field Day 2023

Goal # 4, Objective #1 , Strategy # 1: PSTEM students will engage in field lessons one per semester that will support students gaining experiences in educational learning environments outside the school campus. Field lessons will support PSTEM students with a culminating activity to their current classroom learning.

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Goal # 5, Objective #1, Strategy # 1: Implement strategies to increase parental involvement activities, including (a) Padres Comprometidos; (b) Padres Comprometidos with CHISPA (after school); (c) Parent Teacher Organization; (d) Muffins with Moms and Donuts with Dads; (e) Family Math, Science, and Literacy events; and (f) Parents classes for learners of English (ESL) and STAAR information programs.

- **Goal # 5, Objective #1, Strategy # 2:** Principal to participate in continuous dialogues with Padres Comprometidos to keep parents up to date with what are our academic goals and action plans.
- **Goal # 6, Objective #1 , Strategy # 1:** All Primary students will be recognized for weekly perfect attendance. Students will be recognized during the morning announcements for their dedication to Primary. Student's will be recognized and featured on a bulletin board and on Friday will receive a ticket to go to the Principal's office to spin a wheel and win a treat as a token of appreciation and gratitude from Primary.
- Goal # 6, Objective #1, Strategy # 1: PSTEM teachers will build relationships with their students and parents to support open and frequent communication focused on student's academic progress. Teachers will communicate with parents via Class Dojo, scheduled parent conferences and scheduled Parent Conference Days.
- Goal # 6, Objective #1, Strategy # 2: Daily review and posting of attendance rate.
- Goal # 6, Objective #1, Strategy # 3: Health Services will ensure that students are sent home for medical reasons limiting unexcused absences.
- **Goal # 6, Objective #2 , Strategy # 1:** All Primary teachers and staff will be recognized for weekly perfect attendance. Teachers will be recognized during the morning announcements for their loyalty to their students and to Primary. Teacher's will be recognized and featured on teacher bulletin board and will receive a special treat as a token of appreciation and gratitude from Primary.
- Goal # 6, Objective #2, Strategy # 2: All Primary teachers and staff will be recognized for monthly perfect attendance. Teachers will be recognized during the morning announcements for their loyalty to their students and to Primary. Teacher's will be recognized and featured on teacher bulletin board and will receive lunch of their choice at the end of the month as a token of appreciation and gratitude from Primary.
- **Goal # 6, Objective #3**, **Strategy # 1:** Students will be supported in learning about healthy food and snack habits during their weekly physical education rotation. Students will be provided with educational videos focusing on the food pyramid, Eat the Rainbow eating a colorful variety of fruits and vegetables, and healthy snacking.
- Goal # 6, Objective #4, Strategy # 6: PSTEM will secure that our parents and school community are informed to easy access to mental health services supported by RYSS and Tejano Center which include but are not limited to TCHATT (Baylor), District LSSP, and other identified community resources that support our students, parents and school community.
- **Goal # 6, Objective #5 , Strategy # 1:** Monthly activities will be provided by the school nurse and other identified health care professionals. Activities may be part of and presented during other district events; FACE meetings.
- **Goal # 6, Objective #6 , Strategy # 2:** Outdoor time and movement breaks will be incorporated into a synchronous daily schedule at Primary. Students will (weather permitting) have outdoor recess with social distancing in place to be outdoors in the fresh air. Students during inclement weather will have indoor recess via movement breaks to re-energize and take brain breaks during the instructional day.

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Element 2: Schoolwide Plan

Prepare a Comprehensive Schoolwide Plan

Goal # 1, Objective #1, Strategy # 1: Principal will meet with district COO and CAO to review budgets, create a long-term vision of expenditures, and plan for campus expansion.

Goal # 1, Objective #2, Strategy # 1: Allow students to wear college/university T-shirts on Fridays to promote higher education awareness.

Goal # 1, Objective #2, Strategy # 2: Display college flags around campus, and in common areas on the campus.

Goal # 1, Objective #2 , Strategy # 3: Kinder, 1st, 2nd, 3rd teachers will support students with activities that build student's writing background by implementing a daily "morning message".

Kinder, 1st, 2nd, 3rd – will open ELAR/SLAR instruction with a "morning message". The morning message integrates reading, writing, and word study into the daily lesson. The message is planned before the lesson to integrate the ELAR/SLAR TEKS that will be taught that day. The morning message supports introduction and reinforcement of reading, writing, and spelling standards and is a component of balanced literacy.

Goal # 2, Objective #2 , Strategy # 2: Teachers will deliver explicit systematic reading instruction that includes: Guided Reading, review of previous learning, identifying objective, activating background knowledge, modeling think aloud, providing examples and non-examples, maximizes student engagement, pacing of lesson, checking for understanding, delivering feedback to students, reteaching, intervention, ongoing assessment of reading progress.

Goal # 2, Objective #3, Strategy # 1: Identified students will receive their daily service minutes to support them in their academic achievement. Special education teachers providing special education services and support will have their daily schedule sheltered and protected to secure all instructional minutes are delivered to students. A designated ARD facilitator will cover all ARDs allowing special education teachers to focus on supporting students daily. Students will benefit from uninterrupted delivery of their daily instruction.

Goal # 2, Objective #3, Strategy # 3: Identified teachers will be supported with ongoing professional development in their content and on how to support fellow teachers with specific content (Math, Science, Reading, Writing) in a Trainer of Trainers model by consultant Charisse Lyman. Identified teachers will be observed by the consultant for evidence of transfer and application of their learning on their campus to support their fellow teachers. Consultant will deliver feedback to identified teachers on their application of their learning on supporting and leading teachers and on implementation and teaching of evidence-based practices for their fellow teachers.

Goal # 2, Objective #4 , Strategy # 1: Attend job recruitment Fairs.

Goal # 2, Objective #8, Strategy # 1: The goal of the Reading Academy online, self-paced learning is to equip teachers with the knowledge and skills needed to implement evidence-based literacy instruction, assess student progress, and use data to inform instruction so that all children develop a strong foundation in reading and writing. Teachers will engage in modules that will support the science of teaching reading, provide evidence-based literacy instruction, and promote critical thinking, listening, speaking, reading, and writing skills. 100% of PSTEM Academy Teachers will complete certification by 2022-2023 school year.

Goal # 2, Objective #9, Strategy # 1: 100% of math teachers will use the blended learning model of instruction.

Goal # 3, Objective #1, Strategy # 1: PSTEM teachers will engage in weekly focused professional development supporting all content areas for the purpose of building our teacher's capacity in delivery of instruction with greater proficiency to benefit Primary students in their academic achievement. PSTEM will support RYSS in maintaining a TEA accountability rating of "A" by:

- Identifying all of its teachers as participant's in the Reading Academy, Blended Learning Cohort, ESL professional development
- Increase the percent of students reaching the Meets Grade Level Performance Standard in STAAR Reading from 45% to 50%
- Increase the percent of students reaching the Meets Grade Level Performance Standard in STAAR Science from 33%% to 50%
- Increase the percent of students reaching the Meets Grade Level Performance Standard in Math from 45% to 50%
- Increase the percent of students achieving and reaching one year's growth in their Reading Performance as indicated by REN 360 EOY
- Increase the percent of students achieving and reaching one year's growth in their Math Performance as indicated by REN 360 EOY
- Increase the percent of students reaching one year's growth and achieving the next level in English Language Proficiency as indicated by TELPAS
- Goal # 3, Objective #4, Strategy # 2: Increase EL students' English language verbal and written production. EL students will verbally demonstrate their English speaking abilities in classroom small group and with campus writing board initiative.
- **Goal # 3, Objective #4, Strategy # 4:** Teachers will build on ELs' background knowledge to increase comprehension by eliciting background knowledge from ELs in one content area through a variety of activities, including questioning and graphic organizers. Students will create visuals with labels to demonstrate their comprehension of the lesson objective.(LSRW)
- **Goal # 3, Objective #4, Strategy # 5:** Teachers will increase writing opportunities for EL students who will engage in campus wide writing board initiative thatt6 will focus on developing vocabulary use, correct punctuation, correct spelling, capitalization, to convey their understanding and thinking through writing. Students will engage in how to edit their writing by having conferences with teacher and peers. Students will publish their essays. Students will present and share their essays with their peers. (LSRW)
- **Goal # 3, Objective #5 , Strategy # 1:** Teachers will receive support and professional development led by Consultant and ELAR content leader to support alignment of ELAR lesson plans, follow a curriculum map for delivery of ELAR TEKS to support teacher's capacity in planning and delivery of reading/writing instruction.
- Goal # 3, Objective #5, Strategy # 4: Teachers will implement and provide targeted instruction (after school tutorials), based on student data, focused on identified skill/TEK deficit, for small groups (1:5) instruction for Tier II and III students in reading in grades K-5.
- Goal # 4, Objective #0 , Strategy # 1: Plan and execute Field Day 2023
- **Goal # 4, Objective #1 , Strategy # 1:** PSTEM students will engage in field lessons one per semester that will support students gaining experiences in educational learning environments outside the school campus. Field lessons will support PSTEM students with a culminating activity to their current classroom learning.
- Goal # 5, Objective #1, Strategy # 1: Implement strategies to increase parental involvement activities, including (a) Padres Comprometidos; (b) Padres Comprometidos with CHISPA (after school); (c) Parent Teacher Organization; (d) Muffins with Moms and Donuts with Dads; (e) Family Math, Science, and Literacy events; and (f) Parents classes for learners of English (ESL) and STAAR information programs.
- **Goal # 5, Objective #1**, **Strategy # 2:** Principal to participate in continuous dialogues with Padres Comprometidos to keep parents up to date with what are our academic goals and action plans.

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Goal # 5, Objective #2, Strategy # 3: Maintain a safe and secure environment for each instructional and non-instructional facility. [A] Conduct standard safety drills (Fire Drills, Obstructed, Shelter in Place, Unauthorized Person (Inside), Severe Weather, Threatening Person (Outside); [B] Improve safety of the campus (purchase of Speed Limit signs, addition of Speed Bumps, safety equipment, and supplies to ensure student and family safety while on campus especially during drop off and pickup times, maintenance of security radios.

- **Goal # 6, Objective #1 , Strategy # 1:** All Primary students will be recognized for weekly perfect attendance. Students will be recognized during the morning announcements for their dedication to Primary. Student's will be recognized and featured on a bulletin board and on Friday will receive a ticket to go to the Principal's office to spin a wheel and win a treat as a token of appreciation and gratitude from Primary.
- Goal # 6, Objective #1, Strategy # 1: PSTEM teachers will build relationships with their students and parents to support open and frequent communication focused on student's academic progress. Teachers will communicate with parents via Class Dojo, scheduled parent conferences and scheduled Parent Conference Days.
- Goal # 6, Objective #1, Strategy # 2: Daily review and posting of attendance rate.
- Goal # 6, Objective #1, Strategy # 3: Health Services will ensure that students are sent home for medical reasons limiting unexcused absences.
- **Goal # 6, Objective #2**, **Strategy # 1:** All Primary teachers and staff will be recognized for weekly perfect attendance. Teachers will be recognized during the morning announcements for their loyalty to their students and to Primary. Teacher's will be recognized and featured on teacher bulletin board and will receive a special treat as a token of appreciation and gratitude from Primary.
- **Goal # 6, Objective #2**, **Strategy # 2**: All Primary teachers and staff will be recognized for monthly perfect attendance. Teachers will be recognized during the morning announcements for their loyalty to their students and to Primary. Teacher's will be recognized and featured on teacher bulletin board and will receive lunch of their choice at the end of the month as a token of appreciation and gratitude from Primary.
- **Goal # 6, Objective #3**, **Strategy # 1:** Students will be supported in learning about healthy food and snack habits during their weekly physical education rotation. Students will be provided with educational videos focusing on the food pyramid, Eat the Rainbow eating a colorful variety of fruits and vegetables, and healthy snacking.
- Goal # 6, Objective #4, Strategy # 6: PSTEM will secure that our parents and school community are informed to easy access to mental health services supported by RYSS and Tejano Center which include but are not limited to TCHATT (Baylor), District LSSP, and other identified community resources that support our students, parents and school community.
- **Goal # 6, Objective #5 , Strategy # 1:** Monthly activities will be provided by the school nurse and other identified health care professionals. Activities may be part of and presented during other district events; FACE meetings.
- Goal # 6, Objective #6, Strategy # 1: Counselor will be implementing CHAMPS behavioral strategies to assist students with positive behavior.
- **Goal # 6, Objective #6 , Strategy # 2:** Outdoor time and movement breaks will be incorporated into a synchronous daily schedule at Primary. Students will (weather permitting) have outdoor recess with social distancing in place to be outdoors in the fresh air. Students during inclement weather will have indoor recess via movement breaks to re-energize and take brain breaks during the instructional day.

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Element 3: Parent and Family Engagement

Implement programs, activities, and procedures for the involvement of parents and family members

Goal # 1, Objective # 2, Strategy # 1: Allow students to wear college/university T-shirts on Fridays to promote higher education awareness.

Goal # 1, Objective # 2, Strategy # 2: Display college flags around campus, and in common areas on the campus.

Goal #1, Objective #2, Strategy #3: Kinder, 1st, 2nd, 3rd teachers will support students with activities that build student's writing background by implementing a daily "morning message".

Kinder, 1st, 2nd, 3rd – will open ELAR/SLAR instruction with a "morning message". The morning message integrates reading, writing, and word study into the daily lesson. The message is planned before the lesson to integrate the ELAR/SLAR TEKS that will be taught that day. The morning message supports introduction and reinforcement of reading, writing, and spelling standards and is a component of balanced literacy.

Goal # 2, Objective # 3, Strategy # 1: Identified students will receive their daily service minutes to support them in their academic achievement. Special education teachers providing special education services and support will have their daily schedule sheltered and protected to secure all instructional minutes are delivered to students. A designated ARD facilitator will cover all ARDs allowing special education teachers to focus on supporting students daily. Students will benefit from uninterrupted delivery of their daily instruction.

Goal # 2, Objective # 6, Strategy # 1: A variety of professional development opportunities in ELAR, math, STEM, EB strategies, GT, discipline will be provided.

Goal # 2, Objective # 6, Strategy # 1: Professional development opportunities will be provided in content areas and EB strategies.

Goal # 4, Objective # 0, Strategy # 1: Plan and execute Field Day 2023

Goal # 4, Objective # 1, Strategy # 1: PSTEM students will engage in field lessons one per semester that will support students gaining experiences in educational learning environments outside the school campus. Field lessons will support PSTEM students with a culminating activity to their current classroom learning.

Goal # 5, Objective # 1, Strategy # 1: Implement strategies to increase parental involvement activities, including (a) Padres Comprometidos; (b) Padres Comprometidos with CHISPA (after school); (c) Parent Teacher Organization; (d) Muffins with Moms and Donuts with Dads; (e) Family Math, Science, and Literacy events; and (f) Parents classes for learners of English (ESL) and STAAR information programs.

Goal # 5, Objective # 1, Strategy # 2: Principal to participate in continuous dialogues with Padres Comprometidos to keep parents up to date with what are our academic goals and action plans.

Goal # 6, Objective # 1, Strategy # 1: PSTEM teachers will build relationships with their students and parents to support open and frequent communication focused on student's academic progress. Teachers will communicate with parents via Class Dojo, scheduled parent conferences and scheduled Parent Conference Days.

Goal # 6, Objective # 1, Strategy # 2: Daily review and posting of attendance rate.

Goal # 6, Objective # 1, Strategy # 3: Health Services will ensure that students are sent home for medical reasons limiting unexcused absences.

- **Goal # 6, Objective # 2, Strategy # 1:** All Primary teachers and staff will be recognized for weekly perfect attendance. Teachers will be recognized during the morning announcements for their loyalty to their students and to Primary. Teacher's will be recognized and featured on teacher bulletin board and will receive a special treat as a token of appreciation and gratitude from Primary.
- **Goal # 6, Objective # 2, Strategy # 2:** All Primary teachers and staff will be recognized for monthly perfect attendance. Teachers will be recognized during the morning announcements for their loyalty to their students and to Primary. Teacher's will be recognized and featured on teacher bulletin board and will receive lunch of their choice at the end of the month as a token of appreciation and gratitude from Primary.
- **Goal # 6, Objective # 3, Strategy # 1:** Students will be supported in learning about healthy food and snack habits during their weekly physical education rotation. Students will be provided with educational videos focusing on the food pyramid, Eat the Rainbow eating a colorful variety of fruits and vegetables, and healthy snacking.
- Goal # 6, Objective # 4, Strategy # 6: PSTEM will secure that our parents and school community are informed to easy access to mental health services supported by RYSS and Tejano Center which include but are not limited to TCHATT (Baylor), District LSSP, and other identified community resources that support our students, parents and school community.
- **Goal # 6, Objective # 5, Strategy # 1:** Monthly activities will be provided by the school nurse and other identified health care professionals. Activities may be part of and presented during other district events; FACE meetings.
- **Goal # 6, Objective # 6, Strategy # 2:** Outdoor time and movement breaks will be incorporated into a synchronous daily schedule at Primary. Students will (weather permitting) have outdoor recess with social distancing in place to be outdoors in the fresh air. Students during inclement weather will have indoor recess via movement breaks to re-energize and take brain breaks during the instructional day.

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TEXAS EDUCATION AGENCY STRATEGIC PRIORITIES

- #1: Recruit, support, and retain teachers and principals
- #2: Build a foundation of reading and math
- #3: Connect high school to career and college
- #4: Improve low-performing schools

THE STATE OF TEXAS PUBLIC EDUCATION MISSION

The mission of the public education system of this state is to ensure that all Texas children have access to a quality education that enables them to achieve their potential and fully participate now and the future in the social, economic, and education opportunities of our state and nation. That mission is grounded on the conviction that a general diffusion of knowledge is essential for the welfare of this state and for the preservation of the liberties and rights of citizens. It is further grounded on the conviction that a successful public education system is directly related to a strong, dedicated, and supportive family; and that parental involvement in the school is essential for the maximum educational achievement of a child.

THE STATE OF TEXAS PUBLIC EDUCATION ACADEMIC GOALS

- #1: The student in the public education system will demonstrate exemplary performance in the reading and writing of the English language.
- #2: The students in the public education system will demonstrate exemplary performance in the understanding of mathematics.
- #3: The students in the public education system will demonstrate exemplary performance in the understanding of science.
- #4: The students in the public education system will demonstrate exemplary performance in the understanding of social studies.

THE STATE OF TEXAS PUBLIC EDUCATION OBJECTIVES

- Objective #1: Parents will be full partners with educators in the education of their children.
- Objective #2: Students will be encouraged and challenged to meet their full educational potential.
- Objective #3: Through enhanced dropout prevention efforts, all students will remain in school until they obtain a high school diploma.
- Objective #4: A well-balanced and appropriate curriculum will be provided to all students.
- Objective #5: Educators will prepare students to be thoughtful, active citizens who have an appreciation for the basic values of our state and national heritage and who can understand and productively function in a free enterprise society.
- Objective #6: Qualified and highly effective personnel will be recruited, developed, and retained.
- Objective #7: The state's students will demonstrate exemplary performance in the comparison to national and international standards.
- Objective #8: School campuses will maintain a safe and disciplined environment conducive to student learning.
- Objective #9: Educators will keep abreast of the development of creative and innovative techniques as appropriate to improve student learning.
- Objective #10: Technology will be implemented and used to increase the effectiveness of student learning, instructional management, staff development, and administration

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